



BMMP

Arming the Warfighter Through Business Improvement
BUSINESS MANAGEMENT MODERNIZATION PROGRAM

All Hands Meeting 2

June 13, 2005

BMMP Mission

“Transform business operations to achieve improved warfighter support while enabling financial accountability across DoD.”

BMMP Value

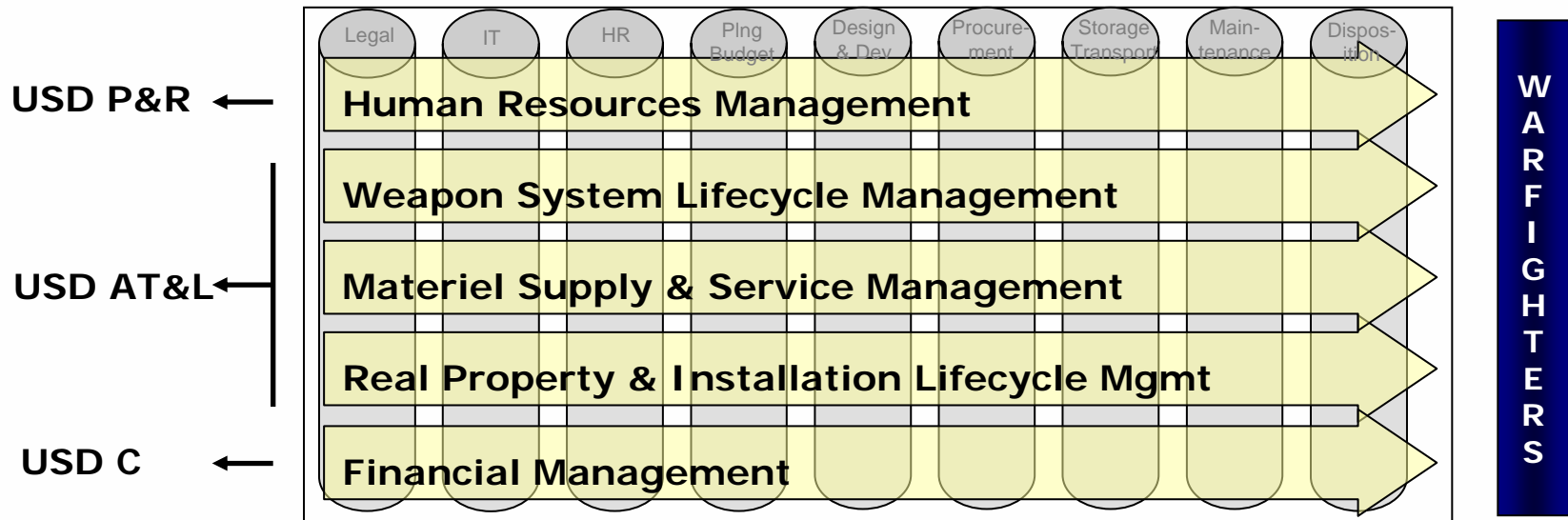
“Transform business operations to achieve improved warfighter support.....”

- Greater business speed, flexibility, agility to match warfighter needs
- Enable cost reductions/efficiencies in the business mission area

“.....while enabling financial accountability across DoD.”

- Enhanced credibility via external measures/audiences
- Broad, accurate and timely information visibility for informed decision-making

Business Mission Alignment



- Business mission owners will ensure alignment of transformation investments to the improvement of end-to-end mission capability for warfighters.

The DoD Business Enterprise

DOD Business Enterprise	Common Capabilities, Data Standards, Rules and Enterprise-wide Systems					
	⇕	⇕	Required Integration			⇕
Component Business Enterprises	ARMY	NAVY/MC	Air Force	DLA	TRANSCOM	Others
	Army Enterprise Architecture	Navy/MC Enterprise Architecture	Air Force Enterprise Architecture	DLA Enterprise Architecture	US TransCom Enterprise Architecture	
	Alignment to DoD Enterprise	Alignment to DoD Enterprise	Alignment to DoD Enterprise	Alignment to DoD Enterprise	Alignment to DoD Enterprise	
	Portfolio Mgt	Portfolio Mgt	Portfolio Mgt	Portfolio Mgt	Portfolio Mgt	
	AT&L, Fin, P&R, NII	AT&L, Fin, P&R, NII	AT&L, Fin, P&R, NII	AT&L, Fin, P&R, NII	AT&L, Fin, P&R, NII	

BMMP is now focused on defining & implementing the DOD Business Enterprise, and facilitating instead of hindering service transformation efforts.



BMMP Relationship of CBMs to BEPs

The Business Enterprise Priorities on the right address the top level objectives for the Department of Defense associated with each business mission on the left.

Core Business Mission

Questions

Business Enterprise Priorities

Human Resources Management

Who are our people, what are their skills, where are they located?

Personnel Visibility

Weapon System Lifecycle Management

Who are our industry partners, and what is the state of our relationship with them?

Common Supplier Engagement

Materiel Supply & Service Management

What assets are we providing to support the warfighter, and where are these assets deployed?

Acquisition Visibility

Real Property & Installations Lifecycle Mgmt

How are we investing our funds to best enable the warfighting mission?

Materiel Visibility

Financial Management

Real Property Accountability

Financial Visibility



Required Integration



Components

ARMY

NAVY/MC

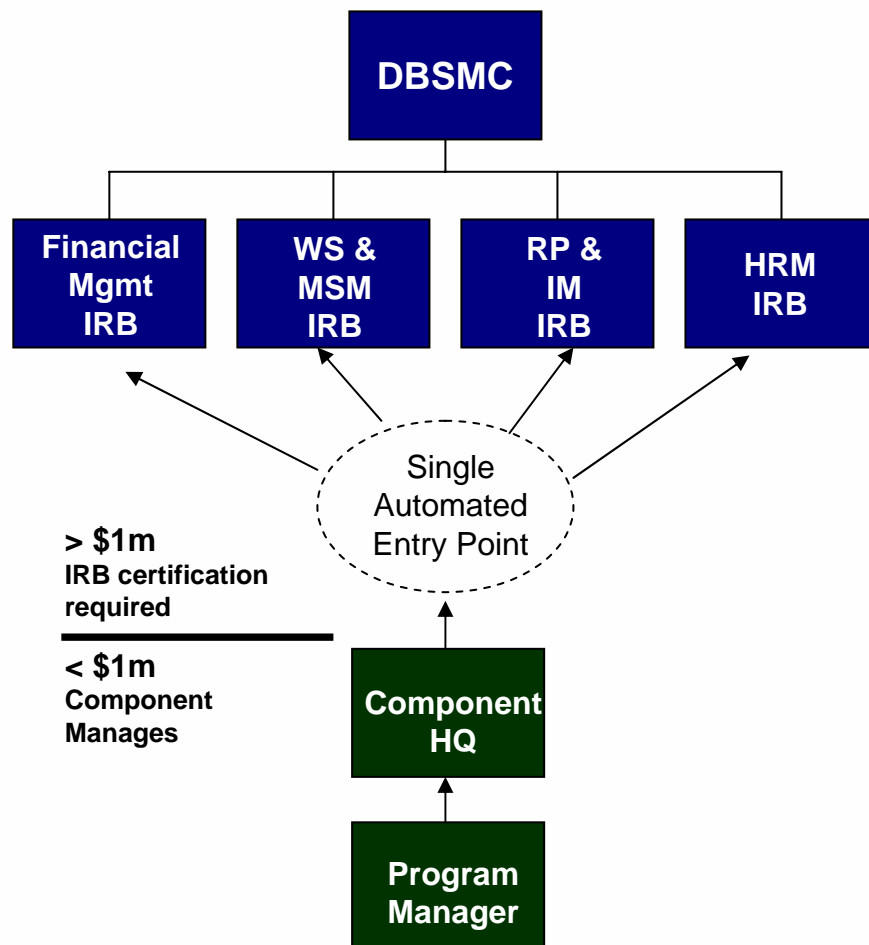
Air Force

DLA

USTRANSCOM

...

Business System Investment Control



- Investment Review Boards will focus on business mission impacts of investments – impacts that support warfighting mission and improve financial accountability.
- Component organizations pre-assert compliance to all other criteria – including net-centric, DOD BEA requirements.
- Components must designate their transformation lead – currently filled by CIOs. 7

BMMP Critical Activities (Jun-Sep)

- Complete Business Enterprise Architecture (BEA)
Version 3.0*
- Complete Enterprise Transition Plan* and Program Baseline
- Initiate New Investment Review Process and Review all systems requiring FY06 certification*
- Begin implementation of capabilities as described by the BMMP Business Enterprise Priorities

***Congressional Requirement**



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ETPPB Purpose

Enterprise Transition Plan

- Reflect DoD and Component goals, objectives, and implementation strategies to create an integrated picture of the DoD's Business Transformation
- Provide an enterprise-wide framework for managing the transition from the "As Is" state to the "To Be" BEA
- Provide time-phased milestones, performance metrics, and a statement of the financial and nonfinancial resource needs
- Reflect plans to address material weaknesses, deficiencies, gaps
- Enable integration of transition plans across the BMA

Program Baseline

- Support Program Management discipline
- Identify cross-program planning dependencies
- Track planned vs. actual schedule and cost
- Identify approaches to accelerate programs/achieve capabilities

The FY05 NDAA requires the development and presentation of a Transition Plan to implement the Business Enterprise Architecture (BEA). The Transition Plan will include:

1. An acquisition strategy for all new systems
2. A listing of legacy systems with either a remediation strategy or a termination date
3. Milestones, metrics and resource needs for each of the foregoing categories



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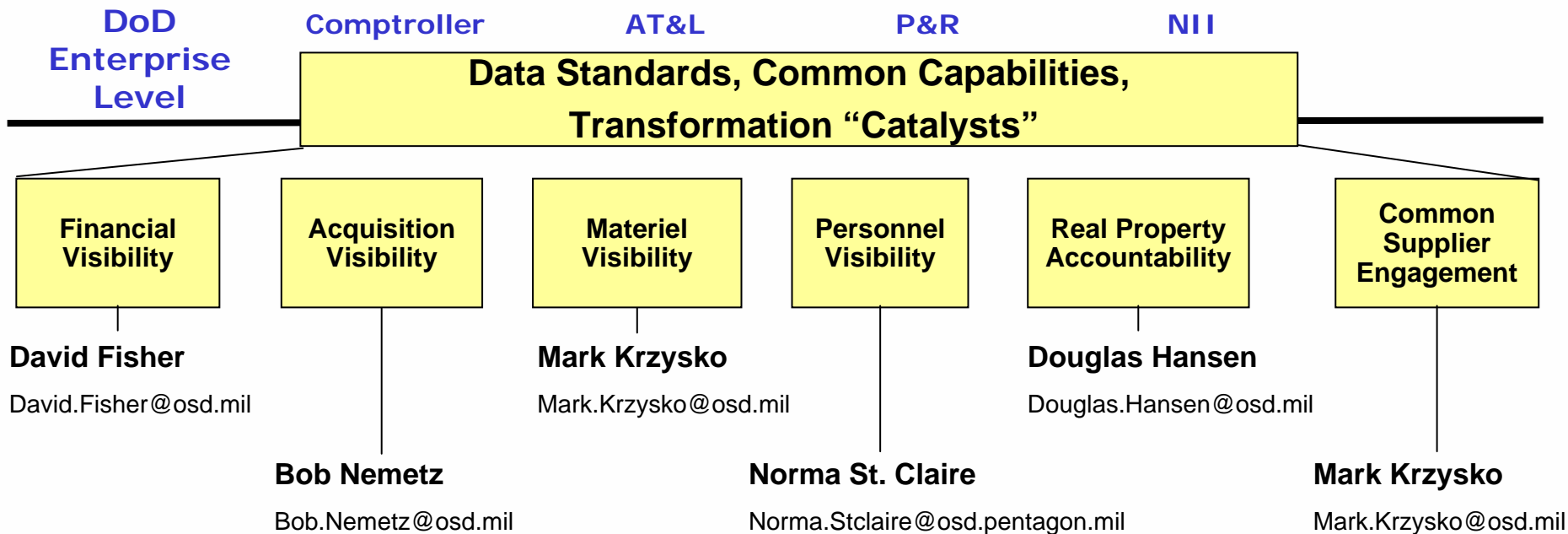
ETPPB Systems and Initiatives Scope

- **DoD Enterprise Priorities** – Focus on Systems and Initiatives critical to the 1st Iteration Business Enterprise Priorities.
- **Component Priorities** – Focus on major Component IT Investments to provide a fuller picture of DoD's Business Transformation.
 - Tell the Component Enterprise Transformation story as the Components wish it to be told
 - Integrate with DoD Business Enterprise Priorities when possible
 - Define Component Priorities and corresponding programs
 - At a minimum, link all IRB Tier 1 and Tier 2 systems (and others as desired by Components) to either Enterprise-level or Component-level priorities
 - Tier 1 = ACAT 1AM and 1D
 - Tier 2 = \$10M to less than MAIS or AA Interest or Enterprise System



ETPPB Collaboration and Tiered Accountability Principles

- OSD and the Components share the requirement to produce a Transition Plan in compliance with the NDAA.
- Each Component has the responsibility to represent its own transformation story in the context of the Business Mission Area ETPPB.
- Components must enable DoD business transformation by supporting DoD's Business Enterprise Priorities.
- DoD BEP leads are responsible for engaging Components and coordinating requirements related to these priorities.
- Components are responsible for developing and maintaining architectures and transition plans that detail each Component's Priorities.





Align Component Transformation Efforts to DoD Business Enterprise Priorities

- Collaborate with Core Business Mission leads to:
 - Identify Component systems and initiatives that are required to achieve BEP objectives
 - Identify Component system migration plans (and gaps that prevent completion of migration plans) to support Enterprise priorities
 - Identify Enterprise priorities for future iterations
- Work with BEP leads to develop a plan to implement required capabilities through initiatives that are BEA compliant

- Describe DoD enterprise Core Business Mission end-to-end business processes as they relate to the 6 **Business Enterprise Priorities** of the DoD
- Establish foundational data standards and business rules
- Provide DoD investment management criteria for systems certification
- Establish interoperable federated architecture procedures
- Provide the foundation to accelerate outcome based architecture development and implementation

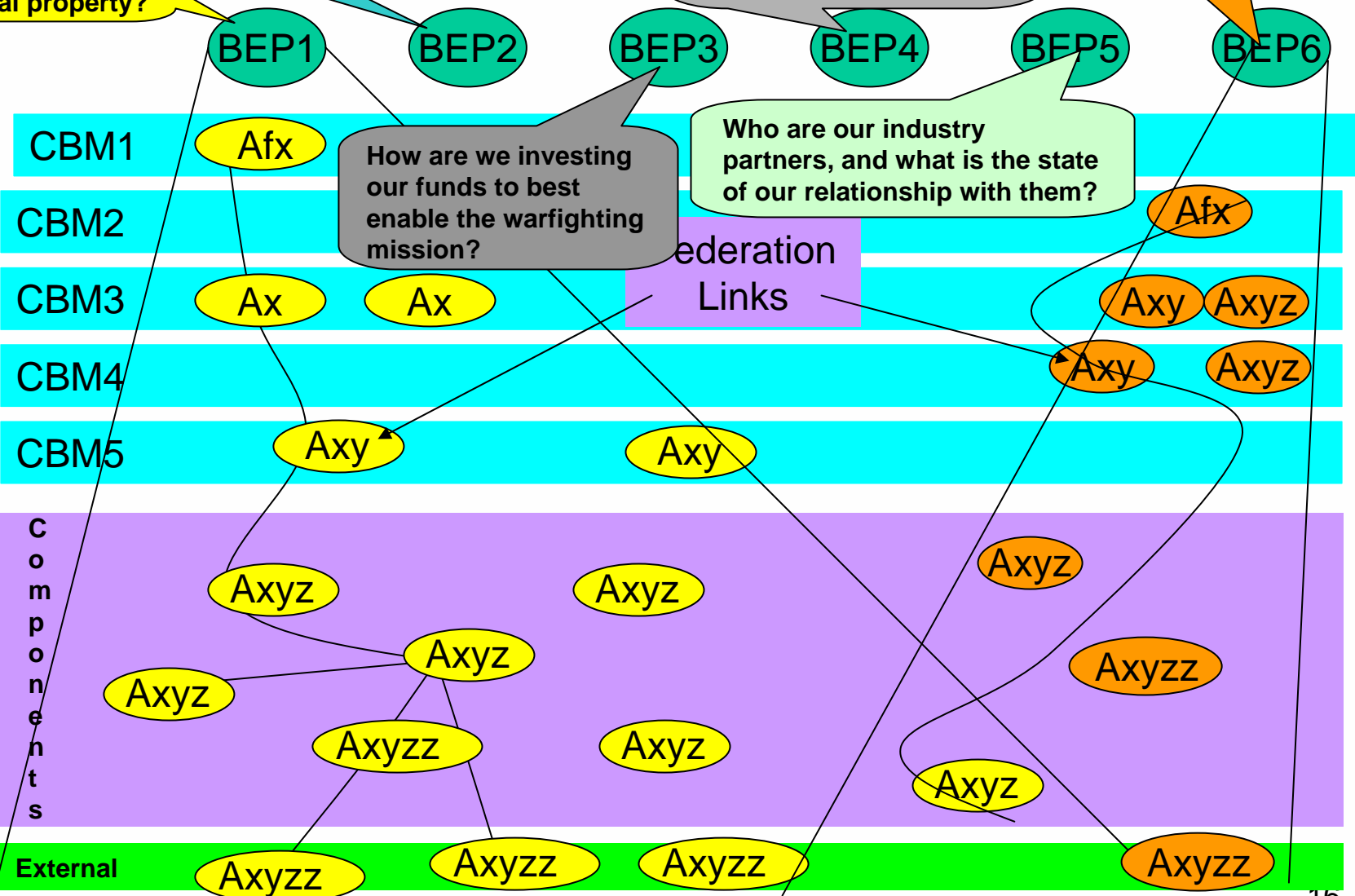
Outcome Focused Architecture

What is the value of our real property?

Where are our assets deployed?

What assets are we providing to support the warfighter?

Where are the people & what are their skills?





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BEA Building Approach

- The architecture identifies high level process steps and “To Be” business functions essential to accomplish the 6 business enterprise priorities across the entire department, regardless of traditional business boundaries.
- DoD will align its Business Enterprise Architecture with the Federal Enterprise Architecture. DoD’s Business Enterprise Architecture is included within the DoD Global Information Grid (GIG).
- DoD is applying DoDAF and FY05 National Defense Authorization Act (NDAA) guidelines to Business Enterprise Architecture development.



Focused BEA 3.0 Products

DoD enterprise-level (BMA-BEA) v3.0

- AV-1 Overview & Summary
- AV-2 Integrated Dictionary
- OV-2 Operational Nodes of the Federation and Information Exchanges
- OV-3 Attributes of OV2 Information Exchanges
- OV-5 Activity Tree that represents the Business of DoD BMA*
- OV-6a Business Rules
- OV-6c EBPM/ CBM Views/Initiative Threads
- OV-7 Entity Relationship Model
- TV-1 Technical Requirements (Business Subset of the DISR)

Report Chain Model (FM Only TBD)
Repository Structure and Instructions

Additional Detail for Iteration 1 DoD enterprise-level priorities

SV-1 Systems Interface Description
SV-5 Operational Activity to Systems Function Traceability Matrix
SV-6 Systems Data Exchange Matrix

Component enterprise-level – As needed to support Component level

Additional Detail for Iteration 1 Component enterprise-level priorities

SV-1 Systems Interface Description
SV-5 Operational Activity to Systems Function Traceability Matrix
SV-6 Systems Data Exchange Matrix

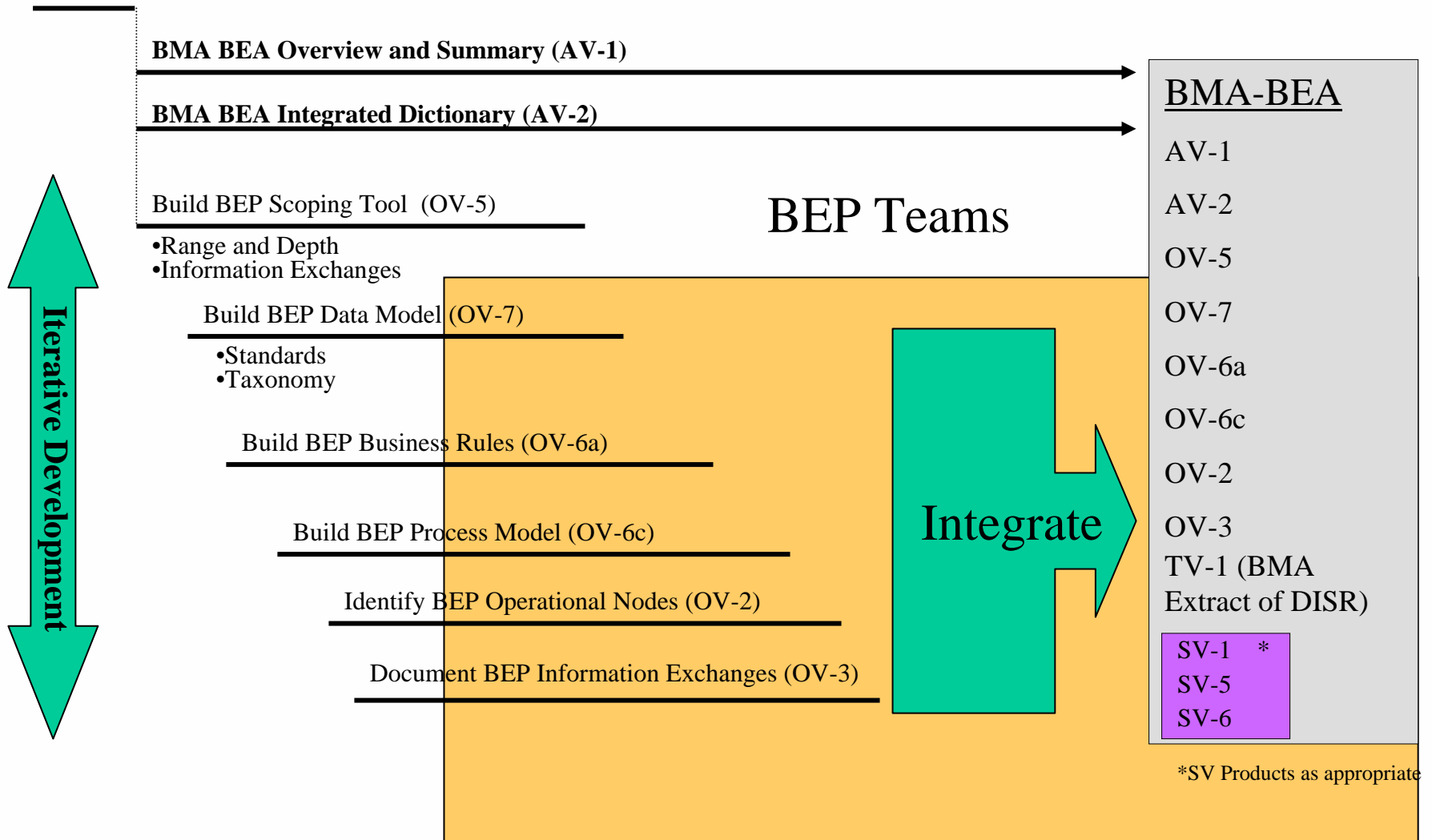
Program level

JCIDS specified, DoD 5000, DoDI 4630.8, CJCSI 3170.01D, CJCSI 6212.01D

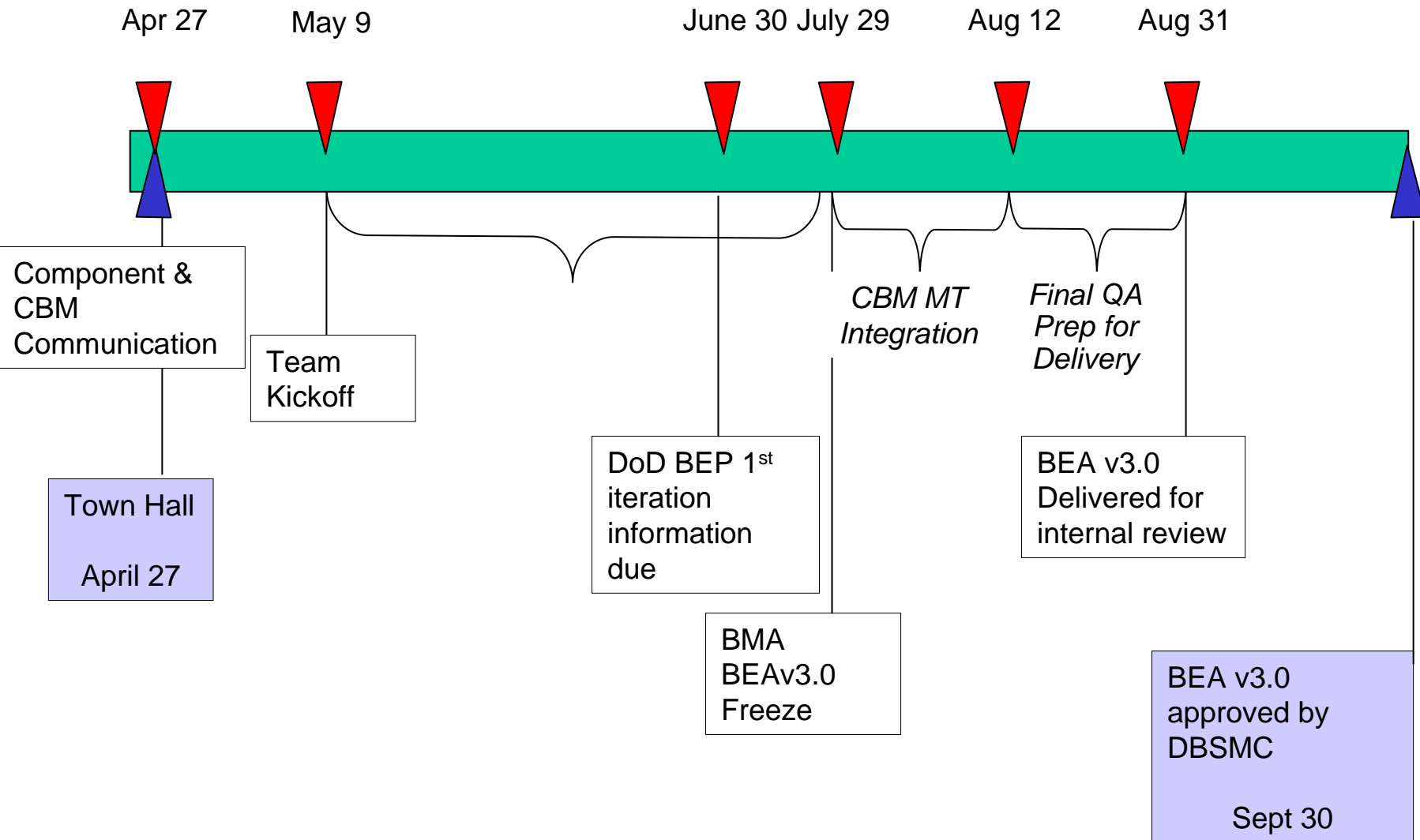
*OV-5 content at the DoD enterprise level will only reflect activities identified in the OV-6c

Development Sequence

Prepare Baseline Information



BEA v3.0 Timeline



Wrapup & Questions?